

## Financial Resource Model 2017/18 to 2019/20

	<b>2017/18 Budget £'000</b>	<b>2018/19 Budget £'000</b>	<b>2019/20 Budget £'000</b>
<b>Net Budget</b>	<b>237,117</b>	<b>240,592</b>	<b>238,820</b>
<b>Total Inflation</b>	<b>909</b>	<b>987</b>	<b>999</b>
	<b>238,027</b>	<b>241,579</b>	<b>239,819</b>
<b>Grant Transfers/Other Changes</b>			
Blue Badge Additional funding	0.4	0	0
Current Teachers' Registration Subsidy	(43)	0	0
Food Hygiene Rating Scheme	2	0	0
School Transport	43	0	0
<b>New Reponsibilities</b>			
<b>External Pressures (Must Do's)</b>			
Auto Enrolment into Pension Fund in 2017/18	374	374	0
Pension Liability	300	100	100
Actuarial Revaluation of Pension Fund	750	750	750
Fire Levy	171	50	50
Apprenticeship Levy	600	0	0
Homelessness Prevention	207	0	0
<b>Corporate and Service Pressures (Must Haves)</b>			
Coroners	11	11	0
Management of Change	(120)	0	(10)
Valuations	80	0	0
Resource Plan	747	0	0
ICT	125	0	0
JV Property Income Target	300	0	0
Union Facility Support	29	(29)	0
Income and Awards Software	64	0	0
Increase in School Roll	0	50	280
Reduction in School Roll	(340)	(180)	(88)
Landfill Sites	50	0	0
Schools Out of County Placements	827	0	0
Leisure Contract Savings	0	(49)	(25)
<b>Policy Decisions</b>			
<u>Social Care</u>			
Delivering Transformation Grant	113	0	0
Deprivation of Liberty Standards	10	0	0
Increased Capital Limits for Residential Care	222	0	0
War Disablement Pension Disregard	12	0	0
Adult Social Care	4,139	2,006	1,453
Day Centres	1,100	426	0
LATC - Social Care	0	79	96
TIC	70	(100)	0
Queens Baton	9	(9)	0
Living Wage	450	400	300
Additional Funding For Schools	1,000	1,000	1,000
Single Environment Grant	240	0	0
Household Waste Recycling Centres (HWRC)	200	0	0
Household Waste Recycling Centres (HWRC)	300	(300)	0
Leisure Savings	200	(130)	0
Poverty Champion	10	0	0
Saving Re Cabinet Member	(20)	0	0

	<b>2017/18 Budget £'000</b>	<b>2018/19 Budget £'000</b>	<b>2019/20 Budget £'000</b>
<b>Capital Financing Costs</b>			
New Capital Funding	0	272	965
New Capital Funding - County Farms	0	23	34
New Capital Funding - Social Care	0	55	48
<b>Additional Savings Identified</b>			
<b>People</b>			
Adult	(2,208)	(1,428)	(453)
Children	(1,082)	(1,197)	0
Housing	0	(80)	0
<b>Place</b>			
Highways, Transport and Recycling	(2,339)	(1,952)	0
Regeneration, Property and Commissioning	(525)	(200)	0
Leisure & Recreation	(927)	(432)	0
<b>Resources</b>			
ICT	(232)	(323)	0
Business Services	(278)	(612)	0
Professional Services	(215)	(300)	0
<b>Schools</b>	(1,269)	(1,233)	0
<b>Chief Executive</b>	(250)	(157)	0
<b>Law and Governance</b>	(28)	(45)	0
<b>Other Corporate</b>	(573)	(400)	0
<b>Total Savings</b>	<b>(9,926)</b>	<b>(8,357)</b>	<b>(453)</b>
<b>Reserves</b>			
Repayment of Windfarm Costs	560	0	(280)
Contribution to General Fund delayed	(500)	500	0
Budget Management Reserve	500	0	0
Budget Management Reserve for HWRC	(300)	300	0
<b>Total Budget</b>	<b>240,592</b>	<b>238,820</b>	<b>244,039</b>
<b>Funded by</b>			
AEF	-0.5% 170,028	-2.5% 165,777	-2.5% 161,633
Council Tax	4.50% 70,564	3.75% 72,995	3.75% 75,732
<b>Total Funding</b>	<b>240,592</b>	<b>238,772</b>	<b>237,365</b>
<b>(Shortfall) / Balance</b>	<b>0</b>	<b>(48)</b>	<b>(6,674)</b>